

Bath & North East Somerset Council

MEETING/ DECISION MAKER:	Health and Wellbeing Board
MEETING DATE:	20 th June 2023
TITLE:	Draft BaNES, Swindon and Wiltshire Integrated Care System Implementation Plan 2023/24
WARD:	All
AN OPEN PUBLIC ITEM	
List of attachments to this report: Please list all the appendices here, clearly indicating any which are exempt and the reasons for exemption <ul style="list-style-type: none">• Draft BaNES, Swindon and Wiltshire (BSW) Implementation Plan• Implementation Plan slide deck	

1 THE ISSUE

- 1.1 To present and consider the key elements of the Implementation Plan 2023/24 as part of the engagement process on the plan with a particular focus on seeking the opinion of the Health and Wellbeing Board (HWB) on whether the draft takes proper account of the B&NES Joint Local Health and Wellbeing Strategy (JLHWS).
- 1.2 The draft Implementation plan 023/24 will be shared with HWB members in advance of the meeting which you are asked in consider alongside the BSW Strategy. For ease of reference the link to the BSW Strategy and Executive Summary is provided here:
[Our Integrated Care strategy - BSW Together](#)

2 RECOMMENDATION

The Board is asked to;

2.1 Consider the content of the Implementation Plan

2.2 Consider and agree the opinion that the HWB will provide on whether plan takes proper account of B&NES JLHWS. The proposed wording of the opinion is:

“B&NES Health and Wellbeing Board has been asked to provide an opinion on whether the BSW Implementation Plan (the local version of the Joint Forward Plan) for the BSW Strategy takes proper account of the B&NES Joint Local Health and

Wellbeing Strategy. We note that the BSW Strategy, from which this plan is derived, is focussed around the delivery of three Strategic Objectives which have been agreed across partners and were arrived at through a process of consideration of the priorities in the three local JLHWS, including the B&NES strategy, as part of a wider stakeholder engagement process. Themes from priorities in the B&NES Joint Local Health and Wellbeing Strategy flow well through the plan. The plan also includes a chapter pulling out key 2023/24 deliverables from the local implementation plans for each of the three place based Integrated Care Alliances. The B&NES section well reflects delivery of relevant parts of the B&NES JLHWS.

The B&NES HWB is therefore happy to confirm that the BSW Implementation Plan does take proper and appropriate account of the B&NES JLHWS. The B&NES Board welcomes the opportunity to continue to be engaged in and contribute to future refreshes of the implementation plan.”

3 THE REPORT

3.1 Summary

- 3.1.1 Our ICP (BSW Together) has produced a five year Integrated Care Strategy covering 2023 – 2028 called the BSW Strategy that brings together all system partners. This strategy will be refreshed annually.
- 3.1.2 Every Integrated Care Board (ICB) in England is required to produce a Joint Forward Plan (JFP) setting out how the ICB and NHS partners in each system will implement their Integrated Care Strategy and also meet their legal duties to the local population in 2023/24;
- 3.1.3 As part of this requirement ICBs and partner trusts are subject to a general legal duty to involve each HWB in the geographical area with particular reference as to how the ICB proposes to implement the relevant JLHWS;
- 3.1.4 In the BaNES, Swindon & Wiltshire system partners have agreed to call the JFP the Implementation Plan for the BSW Strategy and present the work across all partners rather than solely the NHS partners;
- 3.1.5 The Plan being presented to the HWB is the draft 2023/24 iteration;
- 3.1.6 As part of this requirement ICBs and partner trusts are subject to a general legal duty in involve each HWB in the geographical area with particular reference as to how the ICB proposes to implement the relevant JLHWS;
- 3.1.7 In fulfilling this requirement the ICB is informally consulting with B&NES HWB to seek an opinion on whether the draft takes proper account of the B&NES JLHWS;
- 3.1.8 The draft Implementation Plan is being shared with all HWB members and the discussion at the meeting is part of this process;
- 3.1.9 The HWB is required to respond with its opinion;
- 3.1.10 The HWB may also share this opinion with NHS England, telling the ICB and partner trusts that it has done so; and
- 3.1.11 As appropriate, the Implementation Plan will be amended following this engagement process and shared with the HWB prior to final publication on 30th June 2023.

3.2 Reason for Proposal

In preparing or revising our Implementation Plan, we are subject to a general legal duty to involve each HWB whose area coincides with that of the ICB, wholly or in part.

The plan itself must describe how the ICB proposes to implement relevant JLHWSs. As part of this process the ICB, on behalf of the ICP, is consulting B&NES HWB on

whether the draft takes proper account of the B&NES JLHWS as described earlier in this paper. It should be noted that the final plan must include a statement of the final opinion of each HWB consulted.

As part of the annual refresh process we will work with partners to review the plan before the start of each financial year, by updating or confirming that it is being maintained for the next financial year. It is important to recognise that 2022/23, when much of this work commenced, was a transition year for the ICS and that it will require time and extensive engagement to fully develop integrated care strategies. The annual refresh of the plan will allow us to update and provides the opportunity for further engagement and collaboration, as well as the opportunity to continue to reflect the most appropriate delivery mechanisms and additional and new partner actions to support delivery of the BSW Strategy. As part of this refresh process the same requirements regarding engagement and consultation apply.

The key components of the Implementation Plan are as follows:

- 3.2.1 Introduction including purpose of the plan and links to the BSW Strategy and our system working arrangements
- 3.2.2 Ongoing engagement and involvement in the plan and Strategy
- 3.2.3 Headline information on the makeup of the BSW population
- 3.2.4 Headlines from the local implementation plans from each of BaNES, Swindon and Wiltshire Integrated Care Alliances
- 3.2.5 Our progress in developing outcome measures provide assurance on delivery of the Strategy
- 3.2.6 Key elements of plans to Strategic Objective 1; Focus on Prevention and Early Intervention in 2023/24
- 3.2.7 Key elements of plans to Strategic Objective 2; Fairer Health and Wellbeing Outcomes in 2023/24
- 3.2.8 Key elements of plans to Strategic Objective 3; Excellent Health and Care Services in 2023/24
- 3.2.9 Headlines from our plans to support improved health and wellbeing for children and young people
- 3.2.10 Headlines of the enabling workstreams to support delivery for 2023/24
- 3.2.11 Monitoring performance and delivery of the plan in 2023/24
- 3.2.12 Appendices describing a range of statutory duties the ICB is required to meet

It is recognised that this is a long and detailed document due to the range of activities undertaken. It is likely that the plan will primarily be a resource for system partners to use during the year however we also want it to be a document that our local population can use to refer to on the work being taken forward. Therefore any considerations on language and presentation would be welcomed. It should be noted that we will be working on format during the engagement process and the final plan will be published on the BSW Together website.

3.3 Engagement

- 3.3.1 The engagement process covers both the BSW Strategy and the BSW Implementation Plan given that the plan describes how the strategic objectives in the strategy will be delivered;
- 3.3.2 The strategy engagement was undertaken through a system wide stakeholder event in Chippenham in December 2022 where partners were invited to consider and comment on work being undertaken and planned through the lens of the life cycle. This informed the work to determine priorities and included a number of partners from B&NES;

- 3.3.3 A range of engagement meetings and briefings on the production of the strategy have undertaken including presentations to local HWBs on content and approach which have informed the Implementation Plan;
- 3.3.4 A BSW Integrated Care Strategy and Implementation Plan Steering Group formed in the autumn of 2022 with a membership across partners including the three BSW Place Directors and the three local Public Health Directors. The purpose of the steering group has been to keep partners informed on progress, to test considerations on how the strategy and plan would come together and incorporate their views into the document and to engage their support in producing content. This group will continue to meet until publication at the end of June 2023;
- 3.3.5 There have been a number of engagement sessions across BSW to seek views and comments on the plan through May and June and this has included in B&NES a session led by the Place Director for members of the HWB, the ICA and the ICA's Advisory Delivery Operation Group on the plan on 16th May and a discussion at the 3SG meeting on 13th June;
- 3.3.6 It is important to note that this is the first year of the five year strategy will an annual refresh process of the plan which will enable us to build on how we engage and with whom throughout the period up to 2028.

3.4 Main Considerations

- 3.4.1 HWB members are asked to consider the Plan as a whole with particular reference on whether it takes proper account of the B&NES JLHWS.
- 3.4.2 It is important to note that this consideration should be in the context of the BSW Strategy that has taken the priorities of the three local JLHWS in setting out three Strategic Objectives which have been agreed by the ICP.
- 3.4.3 It should be noted that the Plan will be refreshed annually which will provide the opportunity to reflect our growing partnership approach to implementing the Strategy. We are at the beginning of this process which means that, in some areas, the focus for Year 1 (2023/24) will be setting place the arrangements to support integrated delivery and this progress will be reflected in the 2024/25 refresh and beyond.
- 3.4.4 Comments from the HWB will be considered in finalising the Plan alongside the responses from other HWBs and other partner engagement.
- 3.4.5 As we take forward both the Strategy and the Plan we will continue to engage with partners and also with the local population over the 2023 – 2028 life of the Strategy.

3.5 Next Steps

- 3.5.1 The ICB, on behalf of system partners, will incorporate comments and feedback in to the final version of the 2023/24 Plan.
- 3.5.2 The HWB is asked to provide an opinion on the plan, which can also be shared with NHS England, before publication of the plan.
- 3.5.3 The final 2023/24 Plan will be published and made available on the BSW Together website following 30 June 2023.
- 3.5.4 We will be commencing the refresh process on both the Strategy and the Plan for 2024/25 in the coming months.

4 STATUTORY CONSIDERATIONS

- 4.1 The implementation plan has been produced in line with the requirements of the National Health service Act 2006 (as amended by the Health and Care Act 2022)

requiring Integrated Care Boards and their partner NHS trusts to prepare their Joint Forward Plan before the start of each financial year.

4.2 Guidance from NHS England extended the timescale for producing the Joint Forward Plan to 30th June for 2022.

4.3 As described in the report, BSW partners agreed to widen the ambit of the plan to all partners and call it the BSW Implementation Plan which also fulfils the requirements of the JFP.

5 RESOURCE IMPLICATIONS (FINANCE, PROPERTY, PEOPLE)

5.1 Resource commitments in this plan have separately been agreed by the relevant organisations. The plan does not introduce any further commitments.

6 RISK MANAGEMENT

6.1 Partner organisations have undertaken their own risk assessment processes as appropriate for the parts of the plan relevant to them. At this time an ICP level risk assessment has not been undertaken.

7 EQUALITIES

7.1 Partner organisations have undertaken their own equalities impact assessments as appropriate however, at this point, a system wide EIA has not yet been undertaken.

8 CLIMATE CHANGE

8.1 In line with the system commitment to Environmental Sustainability the plan includes the BSW Green Plan.

9 OTHER OPTIONS CONSIDERED

9.1 None

10 CONSULTATION

10.1 The draft plan has been shared widely with partners across the BSW footprint for comment and consideration. As described in this report, we will continue to widen and build on our engagement with partners and the wider community through the 5 year life of the BSW Strategy.

10.2 Part of this process is the obtaining of an opinion on the plan from each of the three constituent HWBs in BSW.

Contact person	David Jobbins, Interim Deputy Director – Planning & Programmes, BSWICB
Background papers	<ul style="list-style-type: none">• B1940 Guidance on Developing the Joint Forward Plan (December 2022) – NHS England website• BSW Integrated Care Strategy (March 2023) – BSW Together website• B&NES Joint Health & Wellbeing Strategy
Please contact the report author if you need to access this report in an alternative format	